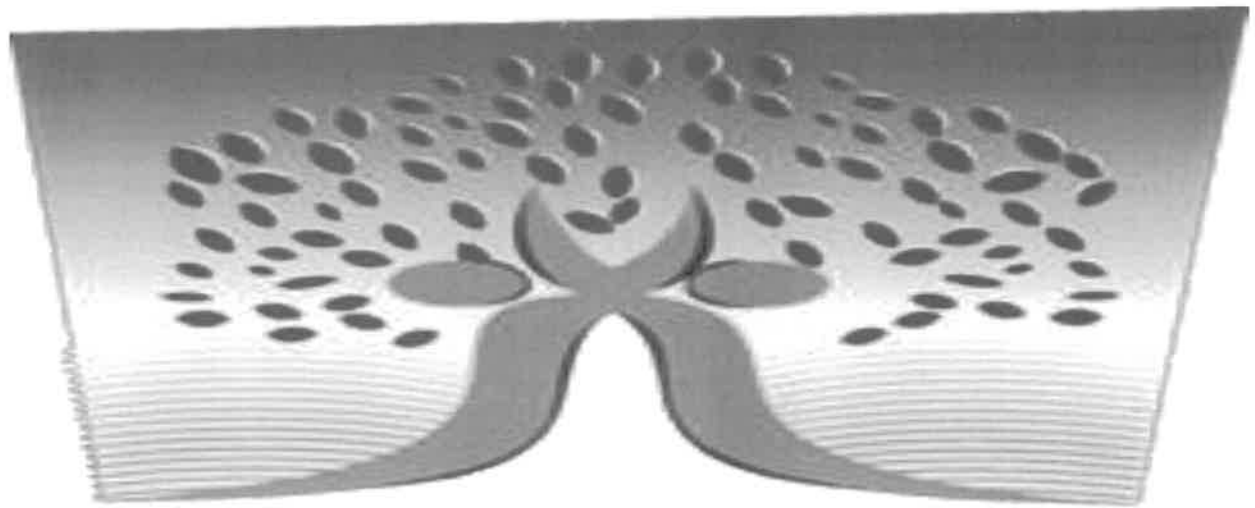




! Kheis
Munisipaliteit
Municipality

**ADJUSTED SERVICE DELIVERY AND
BUDGET IMPLEMENTATION PLAN
2025/2026**

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MFMA Extracts

Definition

“service delivery and budget implementation plan” means a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality’s delivery of municipal services and its annual implementing the municipality’s delivery of municipal services and which must indicate —

- (a) projections for each month of— (i) revenue to be collected, by source;
(ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1)(c) of the MFMA;

Budget processes and related matters

Section 53.

(4) The mayor of a municipality must—

- (a) provide general political guidance over the budget process and the priorities that must guide the preparation of a budget;
- (b) co-ordinate the annual revision of the integrated development plan in terms of section 34 of the Municipal Systems Act and the preparation of the annual budget, and determine how the integrated development plan is to be taken into account or revised for the purposes of the budget; and
- (c) take all reasonable steps to ensure—
 - (i) that the municipality approves its annual budget before the start of the budget year;
 - (ii) that the municipality’s service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and
 - (iii) that the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers-
 - (aa) comply with this Act in order to promote sound financial management;
 - (bb) *are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan¹*; and
 - (cc) are concluded in accordance with section 57(2) of the Municipal Systems Act.

(5) The mayor must promptly report to the municipal council and the MEC for finance in the province any delay in the tabling of an annual budget, the approval of the service delivery and budget implementation plan or the signing of the annual performance agreements.

¹ Aligns the MM and directors performance agreements scorecards to the SDBIP.

(6) The mayor must ensure—

- (a) that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan; and
- (b) that the performance agreements of the municipal manager, senior managers and any other categories of officials as may be prescribed, are made public no later than 14 days after the approval of the municipality's service delivery and budget implementation plan. Copies of such performance agreements must be submitted to the council and the MEC for local government in the province.

Budgetary control and early identification of financial problems

Section 54.

(1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 of the MFMA, the mayor must—

- (a) consider the statement or report;
- (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget; (d) issue any appropriate instructions to the accounting officer to ensure—
 - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) that spending of funds and revenue collection proceed in accordance with the budget;
- (e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) in the case of a section 72 report, submit the report to the council by 31 January of each year.

2 If the municipality faces any serious financial problems, the mayor must—

- (e) promptly respond to and initiate any remedial or corrective steps proposed by the accounting officer to deal with such problems, which may include—
 - i steps to reduce spending when revenue is anticipated to be less than projected in the municipality's approved budget;
 - ii the tabling of an adjustments budget; or
 - iii steps in terms of Chapter 13 of the MFMA; and
- (f) alert the council and the MEC for local government in the province to those problems.

3 The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

Municipal Finance Management Act No. 56 of 2003 (MFMA)

Budget implementation

Section 69.

- (1) The accounting officer of a municipality is responsible for implementing the municipality's approved budget, including taking all reasonable steps to ensure—
 - (a) that the spending of funds is in accordance with the budget and is reduced as necessary when revenue is anticipated to be less than projected in the budget or in the service delivery and budget implementation plan; and
 - (b) that revenue and expenditure are properly monitored.
- (2) When necessary, the accounting officer must prepare an adjustments budget and submit it to the mayor for consideration and tabling in the municipal council.
- (3) The accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor—
 - (a) a draft service delivery and budget implementation plan for the budget year; and
 - (b) drafts of the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers.

Acronyms

Acronyms and Abbreviations

# Number	MKPA Municipal Key Performance Areas
A Amps	MM Municipal Manager
AFS Annual Financial Statements	MPC Multi-Purpose Centre
AG Auditor General	mSCOA Municipal Standard Chart of Accounts
AIDS Acquired Immune Deficiency Syndrome	MTID Municipal Transformation and Institutional Development
APR Annual Performance Report	MTREF Medium Term Revenue and Expenditure Framework
AR Annual Report	MVA Megavolt-amperes
BSD Basic Service Delivery	NDP National Development Plan
CBD Central Business District	NDPG Neighborhood Development Partnership Grant
CDW Community Development Worker	NKPA National Key Performance Areas
CFO Chief Financial Officer	No Number
CWP Community Works Programme Dev. Development	PI Performance Indicator
EE Employment Equity	PMS Performance Management System/Scorecard
EPWP Extended Public Works Programme	PPP Public Private Partnership
HIV Human Immunodeficiency Virus	PR Pre-determined (Objective IDP)
HR Human Resources	PSP Provincial Strategic Plan
HSP Human Settlement Plan	PT Provincial Treasury
I.H.S. Integrated Human Settlements	R Rand (Currency)
IDP Integrated Development Plan	R&M Repairs and Maintenance
INEP Integrated National Electrification Programme	RBAP Risk Based Audit Plan
KPA Key Performance Area KPI Key Performance Indicator	RID Rural Infrastructure Development
kV Kilovolt	RO Reverse Osmosis
kWh Kilowatt-hour	S/Wtr Stormwater
	SA#

Municipal Finance Management Act No. 56 of 2003 (MFMA)

LED Local Economic Development LI Labour Intensive Lic. Licencing MAYCO Mayoral Committee MBRR Municipal Budget and Reporting Regulations MEC Member of Executive Council MFMA The Municipal Finance Management Act MFVM Municipal Financial Viability and Management MIG Municipal Infrastructure Grant MI Megaliter (1,000,000 litres)	National Treasury Sporting tables SCM Supply Chain Management SDBIP Service Delivery and Budget Implementation Plan SDF Spatial Development Framework SMART Specific, Measurable, Attainable, Realistic and Time bound
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Glossary

Glossary

Adjustments Budget	Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
Allocations	Money received from Provincial or National Government or other municipalities.
Budget	The financial plan of the Municipality.
Budget Related Policy	Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.
Capital Expenditure	Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Equitable Share	A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
IDP	Integrated Development Plan. The main strategic planning document of the Municipality
MBRR	Municipal Budget and Reporting Regulations. The object of these regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities and municipal entities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting processes of those institutions and other relevant matters as required by the Act.
MFMA	The Municipal Finance Management Act – No. 53 of 2003. The principle piece of legislation relating to municipal financial management.
MTREF	Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years' budget allocations. Also includes details of the previous and current years' financial position.
Operating Expenditure	Spending on the day-to-day expenses of the Municipality such as salaries and wages.
Quarterly	Period made up of three months July - September, October - December, January - March and April - June.
Rates	Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.
SDBIP	Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
Strategic Objectives	The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
Vote	One of the main segments into which a budget is divided, usually at directorate / department level.

Section 80 Committees

Foreword by the Mayor



The Service Delivery and Budget Implementation Plan (SDBIP) is based on the municipality's approved 2025/2026 Integrated Development Plan (IDP).

The Integrated Development Plan (IDP) is a five-year Business Plan of the municipality that gives effect to Section 152 detailing the object of local government as enshrined in the Constitution of South Africa. The SDBIP is the result of the second review of the Fourth Generation IDP that was adopted when the previous Council came into Office in November 2021. The new council came into office November 2024.

The council developed short, medium and long-term goals, which included:

- A program to build qualified, competent and skilled institutional capacity in the administration that will always strive to enhance good governance
- Put systems in place to improve effectiveness and efficiency in all service delivery processes
- Move towards implementing a turnaround strategy plan and Financial Recovery Plan
- Gradually invest in replacement of outdated infrastructure and acquisition of new infrastructure to improve service delivery
- Create an enabling environment for business so that we can contribute towards job creation
- Create a caring environment that will foster the social well-being and improved living conditions of our communities

The 4th Generation IDP outlines the strategic objectives, focus areas and development priorities of the municipality. During its strategic planning process, Council designed a set of strategic objectives, which are aligned to the national strategic focus areas, as well as the Provincial Strategic Goals of the Northern Cape Government.

The SDBIP utilizes the strategies and priorities to align the performance indicators to the IDP. Its development, implementation, and ultimate reporting by means of the Annual Performance Report is a key governance mechanism in the municipality's quest to move towards operation clean audit 2025.

Section 80 Committees

SO1 To improve and maintain current basic service delivery through specific infrastructural development projects

- PR 1 Water
- PR 2 Sanitation
- PR 3 Integrated Human Settlements
- PR 4 Electricity
- PR 5 Streets and storm water management

SO2 To promote a safe and healthy environment through the protection of our natural resources

- PR 6 Environmental Conservation
- PR 7 Disaster management

SO3 To create an enabling environment for social development and economic growth

- PR 8 Decent employment opportunities and job creation
- PR 9 Youth development
- PR 10 Rural development
- PR 11 Opportunities for women and people living with disabilities
- PR 12 HIV/AIDS awareness

SO4 To grow the revenue base of the municipality

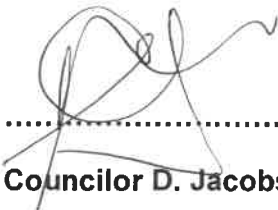
- PR 13 Sound Financial Planning

SO5 To structure and manage the municipal administration to ensure efficient service delivery

- PR 14 Institutional capacity building

SO6 To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication

- PR 15 Ward committees System
- PR 16 Responsive and accountable system of Local Government



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Councilor D. Jacobs

Mayor

Date:31 March 2026

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Introduction to the SDBIP

The Service Delivery and Budget Implementation Plan (SDBIP) is defined in chapter one of the MFMA as “a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality’s delivery of municipal services and its annual budget”.

It functions as the connection between the Integrated Development Plan or IDP (predetermined outcomes); the budget; and senior management performance agreements (section 57 appointees). Furthermore, it includes additional information on how the budget will be executed.

The top-level SDBIP sets out the top-level performance indicators developed to support Council’s strategic objectives as set out in the IDP. Definitions for the individual key performance indicators are provided to broaden understanding. The operating and capital budget for the next three years are grouped into the seven strategic objectives contained in the IDP, providing the first level of linkage between the IDP and the budget. The projected monthly cash flow is broken down into revenue by source, and expenditure by directorate.

Essentially the SDBIP is the Council’s operational business plan and is an integral part of the planning, implementation and reporting processes. Although the SDBIP only needs to be approved by the Mayor 28 days after approval of the budget, its preparation occurs in tandem with the IDP and MTREF process.

The SDBIP is aligned with the;

- IDP Strategic Objectives (SO): this is the primary alignment of the SDBIP and serves as the bases of the annual performance report (APR) and informs chapter three of the Annual Report;
- IDP Pre-Determined Objective (PR);
- Municipal Key Focus Areas (MKPA);
- National Outcomes (NO);

Detailed information regarding the various objectives, plans and outcomes are contained in the IDP.

Planning Implementation and Reporting Cycle

The Planning Implementation and Reporting Cycle can be graphically represented as follows:

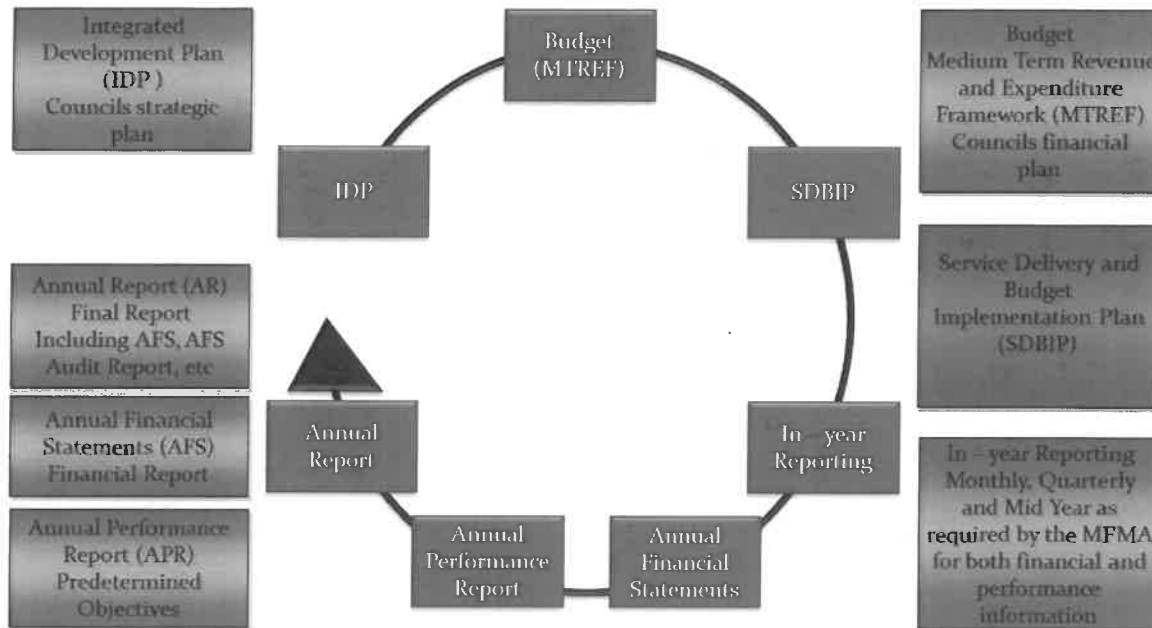


Figure 1: Planning, Implementation and Reporting Cycle

Top Level SDBIP / Institutional Scorecard

In an effort to focus the amount of performance indicators at the executive level and to make the top-level SDBIP more strategic in nature, the top-level PI's have been grouped in an Institutional Scorecard (Top Level SDBIP). The Scorecard is the primary focus of performance delivery within the municipality. It forms the basis of the Director's performance agreements; Manager's performance scorecard; as well as the departmental SDBIP's performance indicators

Performance

The SDBIP is utilized as the basis of Council's Performance Management System (PMS) and has the following objectives and uses:

- To facilitate strategy (IDP) deployment throughout the municipality, and ensure alignment of strategic objectives;
- To transform the Strategic Objectives; Vision; Mission; and the IDP as a whole into clear and measurable deliverables;
- As a tool for assessing, managing, and improving the overall health and success of business processes and systems;
- To create an organizational performance culture (culture of best practices);
- To provide early warning signals;
- To promote accountability;
- To develop open and constructive relationship between customers, leadership and employees;

Section 80 Committees

- To manage and improve poor performance; and
- To link performance to skills development and career planning, therefore encourage learning and growth.

Process

The various sections of the SDBIP require different approaches and processes to ensure they address the differing requirements and best practices.

Performance indicators are developed by workshoping the IDP with senior staff and identifying the strategic indicators and objectives that they address. All performance indicators are measured against the SMART (Specific, Measurable, Attainable, Realistic and Time bound) principal with specific focus on measurability. The performance indicators are reviewed on an on-going basis during the IDP and budget submission and approval process.

The Budget Office links the budget both the operating and capital to the strategic objectives contained in the IDP. These linkages are utilized to populate the required SDBIP financial tables, commonly known as Table SA5 *Reconciliation of IDP strategic objectives and budget (operating expenditure)* and Table SA6 *Reconciliation of IDP strategic objectives and budget (capital expenditure)* tables in the MTREF.

Performance does not take place in isolation or nor does it relate to only a single financial year. In most instances it builds and improves on previous years or supports future years. Therefore, a multiple year approach has been implemented.

Approval

Adoption of the Service Delivery and Budget Implementation Plan is a legislative prerequisite that requires the Mayor approve the SDBIP within 28 days after the approval of the Annual budget in May.

SDBIP Approval Process

CFO

Section 16. (1) The council of the municipality must for each year approve an annual budget for the municipality before the start of the financial year

(2) In order for a municipality to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before start of the financial year

SDBIP Officer

- Projections for each month of _____
- Revenue to be collected. By source; and
- Operational and capital expenditure, by vote ;
- Service delivery targets and performance indicators for each quarter; and
- Any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54 (1)(c);

CFO

Section 24. (1) The municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.

Accounting Officer

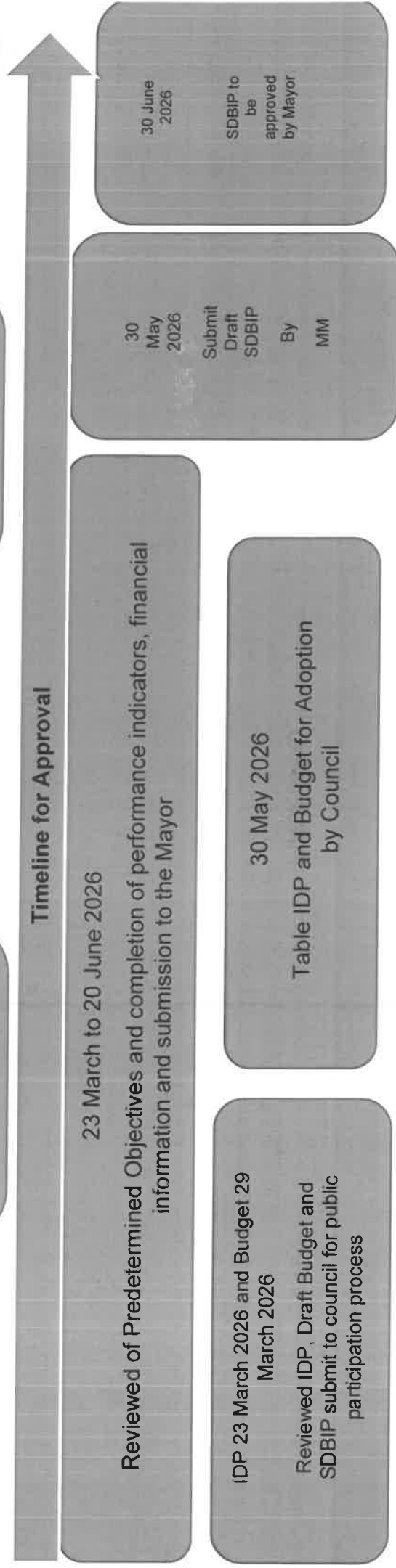
Section 69 (3) the accounting officer must be later than 14 days after approval of an annual budget submit to the mayor

(a) A service delivery and budget plan for the budget year:

(b) Implementation plan for the budget year:

Mayor

Section 53 (1) the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.



**2025/2026
Adjusted
Final Service Delivery
and
Budget Implementation
Plan
(SDBIP)**

Municipal Strategic Objectives (IDP)

SFA#	Strategic Focus Area / National Key Performance Area	Count	SO#	Strategic Objective	Count	PR#	Priority	Count
SFA1	Basic Service Delivery	17	SO1	To improve and maintain current basic service delivery through specific infrastructural development projects	15	PR01	Water	3
						PR02	Sanitation	
						PR03	Integrated Human Settlements	2
						PR04	Electricity	1
			SO2	To promote a safe and healthy environment through the protection of our natural resources	2	PR05	Roads and storm water management	
						PR06	Environmental Conservation	1
						PR07	Disaster management	2
						PR08	Decent employment opportunities and job creation	2
SFA2	Local Economic Development	6	SO3	To create an enabling environment for social development and economic growth	6	PR09	Youth development	2
						PR10	Rural development	0
						PR11	Opportunities for women and people living with disability	0
						PR12	HIV/AIDS & Corona Awareness Programs	0
SFA3	Municipal Financial Viability and Transformation	12	SO4	To strengthen the revenue base of the municipality	12	PR13	Sound Financial Planning	12
SFA4	Municipal Transformation and Organizational Development	3	SO5	To structure and manage the municipal administration to ensure efficient service delivery	3	PR14	Institutional capacity building	3
SFA5	Good Governance and Public Participation	12	SO6	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	12	PR15	Ward committees System	4
						PR16	Responsive and accountable system of Local Government	12
	Totals	41			41			41

Top Level SDBIP/Institutional Scorecard Performance Indicators 2025/2026

Top Level SDBIP/Institutional Scorecard Performance Indicators 2025/2026

OFFICE OF THE MUNICIPAL MANAGER

No.	See Code tables							Responsible Employee	Budget	Key Performance Indicator	Baseline	Indicator Definition	Unit of Measurement	Reporting Cycle	Indicator Calculator	Annual Target 2025/2026	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2026/ 2027	2027/ 2028	Means of Verification/ POE
	IDP	SO	PR	MKPA /	NO	NDP	PSO																	
KPI 1	Chapter 2	3	8	LED	3	1	1	Mr Angelo Daniels	N/A	Number of LED forum meetings are held by 30 June 2026	1 LED meeting held during the 2024/25 FY	The indicator reflects LED forum meetings held.	Number of LED Forum meetings held	Quarterly	Cumulative	4	1	1	1	1	Y	4	4	Meeting Notices, Attendance Registers, Agendas, Minutes, Resolution Register
KPI 2	Chapter 1	6	16	GGP	15	9	6	Mr Marshal Roberts	N/A	Number of quarterly IDP Representative forum meetings held by 30 of June 2026	No IDP Rep Forum held during the 2024/25 FY	The indicator reflects the number of IDP Representative Forum meetings held	Number of IDP Representative Forum meetings held	Quarterly	Cumulative	4	1	1	1	1	N	4	4	Meeting Notices, Attendance Registers, Agendas, Minutes, Resolution Register
KPI 3	Chapter 1	6	16	GGP	15	9	6	Mr Marshal Roberts	N/A	IDP/Budget and PMS process plan submitted to council for approval by 31 August 2025	Process plan was submitted on 31 August for approval during the 2024/25 FY	The indicator reflects the approval of the IDP/Budget and PMS process by Council	Date of process plan submitted to council	Annually	Non-cumulative	Submission of IDP/Budget and PMS process plan to council for approval by 31 August 2025	Submission of IDP/Budget and PMS process plan to council for approval by 31 August 2025	N/A	N/A	N/A	N	Submission of IDP/Budget and PMS process plan to council for approval by 31 August 2026	Submission of IDP/Budget and PMS process plan to council for approval by 31 August 2027	Copy of the IDP/ Budget and PMS Process Plan, Acknowledgement of receipt by council secretariat
KPI 4	Chapter 1	9	19	GGP	15	9	6	Mr Marshal Roberts	N/A	Draft IDP document annually submitted to council for adoption by 31 March 2026	On 27 March 2025 the Draft IDP submitted to council for adoption during the 2024/25 FY	The indicator reflects the addition of the IDP by Council	Date of submission of the Draft IDP to council	Annually	Non-cumulative	Submission of Draft IDP to council for adoption by 31 March 2025	N/A	N/A	Submission of Draft IDP to council for adoption by 31 March 2025	N/A	N	Submission of Draft IDP to council for adoption by 31 March 2026	Submission of Draft IDP to council for adoption by 31 March 2027	Copy of the Draft IDP, Acknowledgement of receipt by council secretariat
KPI 5	Chapter 1	9	19	GGP	15	9	6	Mr Marshal Roberts	N/A	Final IDP annually submitted to council for approval by the 31 May 2026	Submission of the Final IDP to council during the 2024/25 FY was done on 27 June 2025	The indicator reflects the submission of the final IDP to council for approval	Date of submission of the Final IDP to council	Annually	Non-cumulative	Submission of Final IDP to council for adoption by 31 May 2026	-	-	-	Submission of Final IDP to council for adoption by 31 May 2026	Y	Submission of Final IDP to council for adoption by 31 May 2027	Submission of Final IDP to council for adoption by 31 May 2028	Copy of the Final IDP, Acknowledgement of receipt by council secretariat
KPI 6	Chapter 1	9	16	GGP	15	9	6	Mr Marshal Roberts	N/A	Final IDP annually published on the municipal website by the 31 July 2026	Date of publishing of the IDP on the website during the 2024/25 FY was 30 June 2024	The indicator reflects the publishing of the IDP within 10 days after council approval	Date of publishing the IDP after approval by council	Annually	Non-cumulative	Final IDP annually published on the municipal website by the 31 July 2026	Publish Final IDP on the municipal website by the 31 July 2026	N/A	N/A	N/A	N	Final IDP annually published on the municipal website by the 31 July 2027	Final IDP annually published on the municipal website by the 31 July 2028	Proof of date of publication on the municipal website

KPI 7	Chapter 1	5	16	GGP	15	9	6		Mr Marshal Roberts	N/A	Number of Bi-Annual Public participation/roadshows held before and after the draft IDP by 30 June 2026	Number of 2 of bi annual public participation/roadshows held during the 2024/25 FY	The indicator reflects public participation meeting/sessions held	Number of public participation/roadshows held	Bi-annually	Non-cumulative	2	0	1	N/A	1	N	2	2	Public Participation Notices, Attendance Registers, Minutes and Recordings
KPI 8	Chapter 2	5	15	MOTD	15	9	6		Ms Samanthia Mahonie	N/A	Delegation of powers signed by all Senior Managers by 31 July 2025	No delegation of powers was signed by all managers for the 2024/25 FY	The indicator reflects the signing of delegation of powers by all senior managers.	Date of signing of delegation of powers	Annually	Non-cumulative	Delegation of powers signed by all Senior Managers by 31 July 2025	Delegation of powers signed by all Senior Managers by 31 July 2025	N/A	N/A	Y	Delegation of powers signed by all Senior Managers by 31 July 2026	Delegation of powers signed by all Senior Managers by 31 July 2027	Signed Delegation of Powers	
KPI 9	Chapter 2	5	14	MOTD	15	9	6		Ms Samanthia Mahonie	N/A	Number of section 54A, 56 Managers' and Line Managers' Performance agreements signed by 31 July 2025	4 signed performance agreements for the 2024/25 FY	The indicator reflect the Performance agreements of section 54A, 56 managers and Line Managers developed and signed by 31 July 2025	Number of signed performance agreements for section 54A, 56 and Line Managers' managers	Annually	Non-cumulative	22	22	N/A	N/A	N	22	22	Signed Performance Agreements	
KPI 10	Chapter 2	5	14	MOTD	15	9	6		Ms Samanthia Mahonie	N/A	Number of Quarterly section 54A, 56 Managers' and Line Managers' performance evaluations conducted by 30 June 2026	No performance evaluations conducted during the 2024/25 FY	The indicator reflects the performance evaluation of section 54A, 56 and Line Managers Performance	Number of performance evaluations conducted	Quarterly	Cumulative	88	22	22	22	N	22	22	Performance Evaluation Reports, Performance Evaluation Sheets	
KPI 11	Chapter 2	5	14	MOTD	15	9	6		Ms Samanthia Mahonie	N/A	Number of Quarterly Performance Reports submitted to Council within 30 days after the end of each quarter by 30 June 2026	4 of quarterly performance reports submitted to council during the 2024/25 FY	The indicator reflects submission of quarterly performance reports	Number of reports submitted	Quarterly	Cumulative	4	1	1	1	N	4	4	Copy of the Quarterly Performance Report, Acknowledgement of receipt by council secretariat	
KPI 12	Chapter 2	5	14	MOTD	15	9	6		Ms Samanthia Mahonie	N/A	Mid-year Performance Report submitted to the Mayor by 25 January 2026	No submission of the Mid-year Report for the 2024/25 FY	The indicator reflects the submission of mid-term assessment report within the prescribed timeframe.	Date of submission of the Mid-year report	Annually	Non-cumulative	Mid-year Performance Report submitted to the Mayor by 25 January 2026	N/A	N/A	N/A	Y	1	1	Mid-year Performance Report, Acknowledgement of receipt by council secretariat	
KPI 13	Chapter 2	5	14	MOTD	15	9	6		Mr Denzil Neels	N/A	Number of annual risk assessments approved by council by 30 June 2026	One Annual risk assessment was approved by council for the 2024/25 FY	The indicator reflects the number of annual risk assessments submitted to council	Date of submission of the Annual Risk Assessment	Annually	Non-cumulative	1		-	1	Y	1	1	Annual Risk Assessment Acknowledgement of receipt by council secretariat	
KPI 14	Chapter 2	5	14	MOTD	15	9	6		Mr Denzil Neels	N/A	Number of quarterly risk assessments approved by council by 30 June 2026	One Annual risk assessment was approved by council for the 2024/25 FY	The indicator reflects the number of annual risk assessments submitted to council	Date of submission of the quarterly Risk Assessment	Quarterly	Cumulative	4	1	1	1	Y	4	4	Risk Assessment Report Acknowledgement of receipt by council secretariat	

KPI 15	Chapter 2	5	14	15	9	6	Mr Denizil Neels	N/A	Submit a three-year risk-based internal audit plan to council for approval by 30 June 2026	a three-year risk-based audit plan has not been approved for 2024/25.	The indicator reflects the review of internal audit operational planning for each year within the three-year cycle.	Date of submission of Risk-Based Internal Audit Plan	Over Three years	Non-cumulative	1	-	-	-	1	Y	1	1	Three-year risk-based audit plan Acknowledgement of receipt by council secretariat
KPI 16	Chapter 2	5	14	15	9	6	Mr Denizil Neels	N/A	Submit a three-year risk-based internal audit plan to council for approval by 30 June 2026	Submit a three-year risk-based internal audit plan to council for approval by 30 June 2026	The indicator reflects the review of internal audit planning documents	Date of submission of Internal audit charter, manual, methodology, policy and Audit Committee Charter	Annually	Non-cumulative	4 - Internal audit charter - manual, methodology - policy - Audit Committee Charter	-	-	-	4	Y	4	4	Council resolution
KPI 17	Chapter 2	5	14	15	9	5	Mr Denizil Neels	N/A	Number of Quarterly Audit Committee meetings held by 30 June 2026	Number of 5 quarterly Audit Committee meetings held during the 2024/25 FY	The indicator reflects the submission of quarterly internal audit reports during the Audit Committee Meetings.	Number of quarterly Audit Committee meetings	Quarterly	Cumulative	4	1	1	1	1	Y	1	1	Quarterly Internal Audit report, Meeting Notices, Attendance Registers, Agendas, Minutes, Resolution Register
KPI 18	Chapter 2	5	14	15	9	6	Ms Ronel Aitken	N/A	Number of Monthly Management Meetings held by 30 June 2026	Number of 1 management meetings held during the 2024/25 FY	The indicator reflects the number of management meetings held	Number of management meetings held	Quarterly	Cumulative	4	1	1	1	1	Y	4	4	Meeting Notices, Attendance Registers, Agendas, Minutes, Resolution Register
KPI 19	Chapter 4	1	13	14	2	6	Ms Samentha Mahonie	11979000	Percentage of Municipal Capital Budget Expenditure spent on projects by 30 June 2026	0% of Capital Budget Expenditure spend during the 2024/25 FY	Percentage reflecting year-to-date spend/total budget, less any contingent liabilities relating to the capital budget. The total budget is the Council-approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year-end. - Local Government, Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (c) General key performance indicators	Percentage of capital budget spent	Quarterly	Cumulative	100%	25%	25%	25%	25%	Y	100%	100%	Capital Budget Expenditure Report

TECHNICAL SERVICES

KPI 20	See Code tables							Responsible	Budget	Key Performance	Baseline	Indicator Definition	Unit of Measurement	Reporting Cycle	Indicator Calculator	Annual 2025/ 2026	Quarter 1 - 4	Quarter 1	Multi-Year	2026/2027	2027/2028	Means of Verification/ POE
	IDP	SO	PR	MKPA / NKPA	NO	NDP	PSO															
KPI 20	Chapter 4	1	1	BSD	13	2	2	Mr Desmond Dolopi	R1 961 426	Percentage of the MIG grant actually spent on Upgrading of Gariep Water treatment Works by 30 June 2026	0% budget spent during the 2024/25 FY	The current water supply system was contracted to supply water for 337 households. But over the recent years the community increased by 1.5%. An upgrade was necessary to meet the future supply vs demand. The indicator reflects the progress percentage of the project by 30 June 2026	Percentage of progress of the Project by 30 June 2026	Quarterly	Cumulative	100%	Q1 Q2 Q3 Q4	50% 50% N/A N/A	Yes	100%	100%	Progress reports(Q1, Q2, Q3) Completion certificates (close -out report) (Q4) Allocation letter from MIG
KPI 21	Chapter 4	1	1	BSD	13	2	2	Mr Desmond Dolopi	R2 504 950	Percentage of the MIG grant actually spent on Upgrading of Opwag Water treatment Works by 30 June 2026	New Indicator	The indicator reflects the progress percentage of the project by 30 June 2026	Percentage of progress of the Project by 30 June 2026	Quarterly	Cumulative	33%	Q1 Q2 Q3 Q4	50% 33% N/A N/A	Yes	100%	100%	Progress reports(Q2, Q3) Completion certificates (close -out report) (Q4) Allocation letter from MIG
KPI 22	Chapter 4	1	2	BSD	13	2	2	Mr Desmond Dolopi	R2 512 624	Percentage of the MIG grant actually spent on Construction of sewer reticulation, pump station and rising main to oxidation points in Weddraai by 30 June 2026	0% budget spent during the 2024/25 FY	The current expenditure for the Weddraai sewer reticulation project is R 24 416 601. The total MIG balance is R 2 337 624 to complete the project. The project must be complete by June 2025. The indicator reflects the percentage of progress registered towards the implementation of the project. (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (a) General key performance indicators	Percentage of progress of the Project completed by 30 June 2026	Quarterly	Cumulative	100%	Q1 Q2 Q3 Q4	50% 50% N/A N/A	Yes	100%	100%	Progress reports(Q1, Q2) Completion certificates (close -out report) (Q4) Allocation letter from MIG
KPI 23	Chapter 4	1	1	BSD	13	2	2	Mr Desmond Dolopi	OPEX	Number of single residential properties provided with basic level of Water by 30 June 2026	Number of 50 single residential properties provided with basic level of water in 2024/25 FY	There are currently 500 residential households in informal settlement without access to basic level of water. The target is to supply the 100 of the 500 households with access to water. The indicator reflects the number of residential properties that the Municipality is aware of which are connected to the municipal water infrastructure network (A10) – Local Government: Municipal Planning and Performance Management	Number of residential properties targeted to provide access to Water	Annually	Non-cumulative	20	Q1 Q2 Q3	N/A N/A N/A	Yes	100	100	Detailed Report on the Provision of water to residential properties (Q4)

KPI 24	Chapter 4	1	2	BSD	13	2	2	Mr Desmond Doliopi	OPEX	Number of single residential properties provided with access to sewer connections by 30 June 2026	Number of 546 single residential properties provided with access to sewer connections in 2024/25 FY	There are currently 3,200 residential households in formal settlements without access to a basic level of sewer connections.3000 of residential properties are currently connected to the sewer. The target is to supply the additional 546 of the 3200 households with access to sewer connections. The indicator reflects the number of residential properties that the Municipality is aware of, which are connected to the municipal water infrastructure network (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (a) General key performance indicators	Number of residential properties provided with access to sewer connection	Quarterly	Cumulative	546	Q4	N/A					Detailed Report on the Provision of water to residential properties (Q4) * Sanitation List	
KPI 25	Chapter 4	1	4	BSD	14	2	2	Mr Desmond Doliopi	OPEX	Number of single residential properties(in all wards) provided with access to basic level of Refuse Removal by 30 June 2026	Number of 1298 households provided services in 2024/25 FY	There are currently 3800 residential households in formal settlement without access to basic level of refuse removal. The target is to supply the 1000 of the 3800 households with access to sewer connections. The indicator reflects the number of residential properties that the Municipality is aware of which are not connected to the municipal water infrastructure network (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (a) General key performance indicators.	Number of residential properties that have do not access refuse removal	Quarterly	Cumulative	250	Q1	250			Y	250	Detailed Report on the Provision of water to residential properties (Q4) Schedule for refuse collection	
KPI 26	Chapter 2	3	3	LED	3	1	1	Mr Desmond Doliopi	N/A	Number of job opportunities created through MIG capital projects by 30 June 2026	Number of 91 jobs created in the 2024/25 FY	The indicator reflects the number of FTE's employed. The target for the job opportunities is 60 beneficiaries in the Ikheis Municipal area. The Municipality must reach the FTE targets set in the business plan.	Number of jobs created through MIG capital grants	Quarterly	Cumulative	60	Q1	30		N	60	60	Appointment Letters of Beneficiaries	
KPI 27	Chapter 4	1	1	BSD	13	2	2	Mr Desmond Doliopi	N/A	Number of Water Quality Samples submitted for testing by 30 June 2026	New Indicator	The indicator reflects the number of the consumable quality of water samples submitted for testing, as per SANS parameters. The Municipality must comply as per SANS parameters and improve on the Blue Drop system. The current percentage is 33% and the target is to reach 50% by June 2025.	Number of Water Quality samples	Monthly	Cumulative	24	Q1	6			Y	24	24	Water Quality Reports, Acknowledgement of submission by Water Testing Entity

BUDGET AND TREASURY OFFICE

No.	See Code tables							Respo	Budg et	Key Performance Indicator	Baseline	Indicator Definition	Unit of Measure ment	Report	Indicat	Annual Target 2025-2026	Quarte r 1	Quarte r 2	Multi	2026/2	2027/2	Means of Verification/ POE
	IDP	so	PR	MKPA / NKPA	NO	NDP	PSO															
KPI 33	Chapter 2	1	4	BSD	1 3	2	2	Mr Donovan Block	R1 764 202	Number of indigent households provided with free electricity (50kwh) by 30 June 2026	Number of indigent household s provided with free electricity	This indicator relates to the Pre-Paid Electricity Tariff Electrification Housing Scheme (Limited to 20A) limited to 400kWh and first 50kWh free – Local Government. Local Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	Number of indigent household s provided with free electricity	Monthly	Cumulative	1500	Q1	1500	Y	1500	1500	• FBS quarterly report
KPI 34	Chapter 2		4	BSD	1 3	2	2	Mr Donovan Block	R2 868 623	Number of indigent households provided with free water (6KL) by 30 June 2026	Number of indigent household s provided with free water	This indicator relates to the free water for indigent households Local Government. Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	Number of indigent household s provided with free water	Monthly	Cumulative	1500	Q1	1500	Y	1500	1500	• FBS quarterly report
KPI 35	Chapter 2		4	BSD	1 3	2	2	Mr Donovan	R916 763	Number of indigent households provided with free sanitation by 30 June 2026	Number of indigent household s provided with free sanitation	This indicator relates to the free sanitation for indigent households Local Government. Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	Number of indigent household s provided with free sanitation	Monthly	Cumulative	1500	Q1	1500	Y	1500	1500	• FBS quarterly report
KPI 36	Chapter 2	1	4	BSD	1 3	2	2	Mr Donovan Block	R1 046 202	Number of indigent households provided with free refuse removal by 30 June 2026	Number of indigent household s provided with free refuse removal	This indicator relates to the free refuse collection for indigent households. Local Government. Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	Number of indigent household s provided with free refuse removal	Monthly	Cumulative	1500	Q1	1500	Y	1500	1500	• FBS quarterly report
KPI 37	Chapter 2	1	4	BSD	1 3	2	2	Mr Donovan	N/A	Number of households billed monthly for water	6737 of household s billed for water	This indicator reflects the 100% social rebate granted in respect to the annual water fee charged to qualifying homeowners of single residential properties. (A10) – Local Government. Municipal Planning and	Number of household s billed	Monthly	Cumulative	5509	Q1	5509	Y	5509	5509	Billing report

Top Level SDBIP/Institutional Scorecard Performance Indicators 2025/2026

KPI 38	Chapter 2	1	4	BSD	1 3	2	2	N/A	Mr Donovan Block	Number of households billed monthly for provision of sewerage and sanitation through sucking services by 30 June 2026	Three days	This indicator reflects the turn around time to collect solid waste charged to qualifying homeowners of single residential properties. (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	Weekly	Non-cumulative	3360	Q3	5509	Y	3360	3360	Billing report
																Q4	5509				
KPI 39	Chapter 2	1	4	BSD	1 3	2	2	N/A	Mr Donovan Block	Number of households billed monthly for refuse collection services by 30 June 2026	3074 of households billed for refuse collection in the 2024/25 FY	This indicator reflects the 100% social rebate granted in respect to the annual refuse collection charged to qualifying homeowners of single residential properties. (A10) – Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (b) General key performance indicators	Monthly	Cumulative	4415	Q1	4415	Y	4500	4500	Billing report
																Q2	4415				
																Q3	4415				
																Q4	4415				
KPI 40	Chapter 2	1	1	3	MFV T	5	3	2	Mr Donovan Block	Number of monthly debtors' reconciliation reports submitted to the National Treasury by 30 June 2026	12 monthly debtors' reconciliation reports	The indicator reflects performance of monthly debtors' reconciliation for internal and financial controls purposes.	Monthly	Cumulative	12	Q1	3	Y	12	12	Debtor reconciliation
																Q2	3				
																Q3	3				
																Q4	3				
KPI 41	Chapter 2	1	1	3	MFV T	5	3	2	Mr Donovan Block	Percentage of monthly revenue collected by 30 June 2026	23% revenue collected during the 2025/25 FY	The debtor's payment level directly relates to the municipality's capacity to collect amounts due with regard to rates, service and sundry charges and is fundamental to maintain positive cash flows and ensuring stability and long term financial viability. (SAB) Investigate further processes to increase the debt collection rate including the restructuring of the Income Department.	Monthly	Cumulative	35%	Q1	10%	Y	50%	50%	Revenue collection report
																Q2	10%				
																Q3	5%				
																Q4	10%				
KPI 42	Chapter 2	1	1	3	MFV T	5	3	2	Mr Donovan Block	Number of monthly Conditional Grants Reports (FMG,MIG,W SIG, LIBRARY,EP WP) submitted to Provincial	12 monthly Conditional Grants Reports	Ensure that the conditions of grants are met and that grants are submitted to the relevant bodies.	Monthly	Non-cumulative	12	Q1	3	Y	12	12	Monthly Grant reports
																Q2	3				
																Q3	3				
																Q4	3				

KPI 43	Chapter 2	1	1	3	MFV	1	5	9	6	Mr Donovan Block	N/A	Number of Finance Related Policies reviewed and submitted to council for approval by 30 June 2026	Number of 21 policies reviewed and submitted to council during the 2024/25 FY	The indicator reflects the review and approval of all budget related policies and plans	Number of policies submitted	Annually	Non-cumulative	21	Q1	N/A	Y	21	21	List of policies, Acknowledgement of receipts by council secretariate
KPI 44	Chapter 2	1	1	3	MFV	1	5	9	6	Mr Donovan Block	N/A	Annual submission of the Draft Budget to council by 31 March 2026	Draft Budget for 2024/25 FY was submitted on 27 March 2025	The Indicator reflects the draft budget noted by council within the legislative deadline as per applicable prescripts.	Date of submission of Draft Budget	Annually	Non-cumulative	Draft Budget submitted to council by 31 March 2026	Q1	N/A	N	Draft Budget submitted to council by 31 March 2026	Draft Budget submitted to council by 31 March 2026	Draft Budget document (Q3), Acknowledgement of receipts by council secretariat (Q3)
KPI 45	Chapter 2	1	1	3	MFV	1	5	9	6	Mr Donovan Block	N/A	Annual submission of the final budget to council by 31 May 2026	Date of submission of the Final Budget during the 2024/25 FY was 28 June 2025	The Indicator reflects the original budget approved by council within the legislative deadline as per applicable prescripts.	Date of submission of Final Budget	Annually	Non-cumulative	Final Budget submitted annually to Council by the 31 May 2026	Q1	N/A	N	Final Budget submitted to Council by the 31 May 2025	Final Budget submitted to Council by the 31 May 2025	Final Budget document (Q4), Acknowledgement of receipts by council secretariat (Q4)
KPI 46	Chapter 2	1	1	3	MFV	1	5	9	6	Mr Donovan Block	N/A	Compilation and submission of Budget Plan performance by 30 June 2026	Date of submission of the Budget Funding Plan 2024/25 FY was 31 May 2025	The Indicator reflects progress made by the municipality on the process implemented to make the budget funding prior to the adjustment budget.	Number of reports	Quarterly	Cumulative	4	Q1	1	N	4	4	Quarterly progress report on the Budget Funding Plan
KPI 47	Chapter 2	1	1	3	MFV	1	5	9	6	Mr Donovan Block	N/A	Annual submission of the	Adjustment Budget for	The Indicator reflects the adjustment budget approved by council within the legislative deadline as per applicable prescripts.	Date of submission of	Annually	Non-	Adjustment Budget submitted	Q1	N/A	N	1	1	Adjustment Budget

Top Level SDBIP/Institutional Scorecard Performance Indicators 2025/2026

[illegible]

KPI 56	Chapter 2	MFV T	15	3	2	Mr Donovan Block	N/A	Mr Donovan Block	N/A	Financial viability expressed by the following ratio: Outstanding Service Debtors to Revenue	A financial viability statement demonstrates a municipality's ability to be financially sustainable.	Level of Collection rate achieved	Quarterly	Cumulative	35%	Q1	10%	Y	50%	50%
KPI 55	Chapter 2	MFV T	15	3	2	Mr Donovan Block	N/A	Mr Donovan Block	N/A	Financial viability expressed by the following ratio: Cost Coverage (excluding unspent conditional grants)	A financial viability statement demonstrates a municipality's ability to be financially sustainable. Apply revenue enhancement strategy to strengthen the municipality's revenue base. Continue investigating new revenue strings.	Monthly actuals 1 - 3 Months	Quarterly	3 months	Q3	3 months	Y	3 months	3 months	3 months

HUMAN CAPITAL AND CLIENT SERVICES

No.	See Code tables						Responsible Employee	Budget	Key Performance Indicator	Baseline	Indicator Definition	Unit of measurement	Reporting Cycle	Indicator Calculator	Annual Target 2026-2026	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi- Year	2026/2027	2027/2028	Means of Verification/ POE
	IDP	SO	PR	MKPA	NO	NDP										PSO							
KPI 60	Chapter 2	5	14	MTOD	15	5	1	Mr Solomon George	728567	0.28% budget spent during 2024/25 FY	Public Service employers in the national and provincial spheres of government are required in terms of Section 30 of the Skills Development Amendment Act to budget at least one percent [1%] of their payroll for the education and training of their employees measured against training budget. - Local Government: Municipal Planning and Performance Management Regulations, 2001: Regulation 10 (f) General key performance indicators	Percentage of budget spent on WSP	Quarterly	Cumulative	1%	0.025%	0.025%	0.025%	0.025%	N	1%	1%	Budget Expenditure Reports (Q1-Q4)
KPI 61	Chapter 2	5	14	MTOD	15	9	6	Mr Solomon George	N/A	Number of 23 Human Resource related policies reviewed and submitted to council for approval during the 2024/25	The indicator reflects the review and approval of all HR related policies and plans	Number of policies	Annually	Non-cumulative	23	-	-	-	23	N	23	23	Acknowledgement of receipt by council secretariat (Q4)
KPI 62	Chapter 2	5	14	MTOD	3	1	1	Mr Solomon George	N/A	Workplace Skills Plan Submitted to LGSETA by 30 April 2026	The indicator reflects the Submission of the WSP within the prescribed timeframe.	Date of submission to LGSETA	Annually	Non-cumulative	Submit the Workplace Skills Plan to LGSETA by 30 April 2026	N/A	N/A	N/A	Submission of Workplace Skills Plan by 30 April 2026	N	Submission of Workplace Skills Plan by 30 April 2027	Submission of Workplace Skills Plan by 30 April 2028	Acknowledgement Letter from LGSETA (Q4)
KPI 63	Chapter 2	5	14	MTOD	3	1	1	Mr Solomon George	N/A	The number of people from employment equity target groups employed in the three highest levels of management in compliance with	The municipality have 3 Section 54 position, 2 is filled by male and 1 is currently vacant	Date of submission to Department of Employment and Labour	Annually	Non-cumulative	Submit the Employment Equity Report to Department of Employment and Labour by 15 January 2026	N/A	N/A	Submission of Employment Equity Report to Department of Employment and Labour by 15 January 2026	N/A	N	Submission of Employment Equity Report to Department of Employment and Labour by 15 January 2027	Submission of Employment Equity Report to Department of Employment and Labour by 15 January 2028	Acknowledgement Letter from Department of Employment and Labour (Q4)

KPI 64	Chapter 2	5	14	MTOD						Mr Solomon George	N/A	Employment Equity Report submitted to Department of Employment and Labour by 15 January 2026	Employment Equity Report submitted to Department of Employment and Labour on 15 January 2025	The indicator reflects the Submission of the Annual Employment equity plan within the prescribed timeframe.	Date of submission to Department of Employment and Labour	Annually	Non-cumulative	Submit the Employment Equity Report to Department of Employment and Labour by 15 January	N/A	N/A	N				4	4	4	Employment Equity Report to Department of Employment and Labour by 15 January	Acknowledgement Letter from Department of Employment and Labour (Q4)
KPI 65	Chapter 2	5	14	MTOD						Mr Solomon George	N/A	Submission of Quarterly Employment Equity Plans to Departments of Labor & STATS SA	Employment Equity Report submitted to Department of Employment and Labour on 15 January 2025	The indicator reflects the Submission of the quarterly Employment equity plan within the prescribed timeframe	Submission of Quarterly Employment equity report	Quarterly	Cumulative	4	1	1	1	1	1	1	4	4		Employment Equity Report to Department of Employment and Labour by 15 January	Quarterly Employment equity report
KPI 66	Chapter 2	5	14	MTOD						Mr Solomon George	647882.328	Number of employees trained as per the Workplace Skills Plan by 30 June 2026.	Number of 77 employees trained during the 2024/25 FY	The indicator reflects the actual number of employee attended training and budget spent against the Workplace Skills Plan	Number of employees trained	Quarterly	Cumulative	36	10	10	10	5	5	5	40	50		Employment Equity Report to Department of Employment and Labour by 15 January	Invitation to training (Q1-Q4) Attendance Registers (Q1-Q4) Training Reports (Q1-Q4)
KPI 67	Chapter 2	5	14	MTOD						Mr Solomon George	N/A	Number of reports on monthly Salary and Third-Party Reconciliations submitted to the Municipal Manager by 30 June 2026	Number of 12 reports submitted during the 2024/25 FY	Budget is the baseline when salaries and third parties are captured on the financial system. The salaries on the system should agree 100% to the approved budget salaries per department. The indicator reflects the review of monthly salary and third-party payments reconciliations.	Number of reports	Monthly	Cumulative	12	3	3	3	3	3	3	12	12		Employment Equity Report to Department of Employment and Labour by 15 January	Monthly Third-party Reconciliations Reports (Q1-Q4)
KPI 68	Chapter 2	5	14	MTOD						Mr Solomon George	N/A	Number of Leave of Absence Reports submitted to the Municipal Manager by 30 June 2026	Number of 12 reports submitted during the 2024/25 FY	It was found that employees exploited the sick leave system. 2 days without a medical certificate within the cycle of 8 weeks. The indicator reflects the intention of the municipality to manage leave of absence as per the Collective Agreement.	Number of Leave of Absence Reports	Monthly	Cumulative	12	3	3	3	3	3	-	12	12		Employment Equity Report to Department of Employment and Labour by 15 January	Monthly Leave of Absence Reports, Monthly Leave Reconciliations Signed of by Leave Clerk an HR manager
KPI 69	Chapter 2	5	14	MTOD						Mr Solomon George	OPEX	Number of Ordinary Council Meeting held by 30 June 2026	Number of 9 council meetings held during 2024/25 FY	The indicator reflects ordinary council meetings held within the 2025/26 Financial Year.	Number of council meetings held	Quarterly	Cumulative	4	1	1	1	1	1	1	4	4		Employment Equity Report to Department of Employment and Labour by 15 January	Council Notices (Q1-Q4) Council Agenda (Q1-Q4) Council Resolution Register (Q1-Q4) Minutes and attendance registers (Q1-Q4)
KPI 70	Chapter 1	5	14	MTOD						Mr Solomon George	OPEX	Number of EXCO meetings held by 30 June 2026	Number of 2 EXCO meetings held during 2024/25	The indicator reflects ordinary EXCO meetings held within the 2025/26 Financial Year.	Number of EXCO meetings held	Quarterly	Cumulative	4	1	1	1	1	1	1	4	4		Employment Equity Report to Department of Employment and Labour by 15 January	MAYCO Notices (Q1-Q4) MAYCO Agenda (Q1-Q4) Minutes and attendance registers (Q1-Q4)

KPI 71	Chapter 1	5	14	MTOD	15	9	5	Mr Solomon George	OPEX	Number of Portfolio Committee meetings held by 30 June 2026	Number of 7 Portfolio Committee meetings held during 2024/25 FY	The indicator reflects ordinary Portfolio Committee meetings held within the 2025/26 Financial Year.	Number of Portfolio Committee meetings held	Quarterly	Cumulative	12	3	3	3	3	N	12	12	Portfolio Committee Notices (Q1-Q4) Portfolio Committee Agendas (Q1-Q4) Minutes and attendance registers (Q1-Q4)
KPI 72	Chapter 1	5	14	MTOD	15	9	5	Mr Solomon George	OPEX	Number of MPAC meetings held by 30 June 2026	Number of 3 MPAC meetings held during 2024/25 FY	The indicator reflects MPAC meetings held	Number of MPAC meetings held	Quarterly	Cumulative	4	1	1	1	1	-	4	4	MPAC Notices (Q1-Q4) MPAC Agendas (Q1-Q4) Minutes and attendance registers (Q1-Q4)
KPI 73	Chapter 2	5	14	MTOD	15	9	5	Mr Solomon George	N/A	Number of Litigation Reports submitted to the Municipal Manager by 30 June 2026	4 of reports submitted during the 2024/25 FY	The indicator reflects the number of reductions of court cases held. The municipality aims to reduce this case as it includes financial implications.	Number of Litigation Reports	Quarterly	Cumulative	4	1	1	1	1	N	4	4	Quarterly Litigation Reports
KPI 74	Chapter 2	5	14	MTOD	15	6	4	Mr Solomon George	27118	Number of Routine Medical Check up conducted on employees by 30 June 2026	No medical check ups was done on employees for the 2024/25 FY	Take essential staff for routine medical check ups. OHS must ensure that medical reports from the doctor must be discussed with the staff member. Example, when drugs were found in employees test, he/she must be assisted by making appointments to sent such a person for rehab, those that needs to take the prescriptions to the local clinic must be advised to do so. OHS must follow up with these staff members on a monthly basis to monitor their medical situation. The indicator reflects the number of improved occupational health and safety related cases.	Number of medical check ups	Bi-annual	Cumulative	2	N/A	1	N/A	1	N	2	2	Bi-annual Medical checks Reports
KPI 75	Chapter 1	5	14	MTOD	15	9	5	Mr Solomon George	N/A	Number of Local Labour Forum Meetings held by 30 June 2026	Number of 1 LLF meetings held during 2024/25 FY	The indicator reflects the number of Local Labour Forum meetings held	Number of Local Labour Forum meetings	Monthly	Cumulative	12	3	3	3	3	N	12	12	Meeting Notices, Attendance Registers, Agendas, Minutes, Resolution Register
KPI 76	Chapter 2	5	14	MTOD	15	6	4	Mr Solomon George	N/A	Number of Injury Reports submitted to the Municipal Manager by 30 June 2026	4 reports submitted during the 2024/25 FY	Employee wellness programs should be held quarterly, to make employees aware of their safety at work and how to protect themselves against injuries they could have avoided. The indicator reflects the number of injuries on duty incidents reported	Number of Injury on Duty Reports	Quarterly	Cumulative	4	1	1	1	1	-	4	4	Injury on Duty Reports (Q1-Q4)

Alignment Tables

IDP Strategic Objectives (SO)	National KPA (NKPA)	National Outcome (NO)	Code
To improve and maintain current basic service delivery development projects	Basic Service Delivery	No poverty	NO01
To promote a safe and healthy environment through resources	Local Economic Development	No hunger	NO02
To create an enabling environment for social development	Municipal Financial Viability and Transformation	Good jobs and economic growth	NO03
	Municipal Transformation and Organisational Development	Sustainable cities & communities	NO04
	Good Governance and Public Participation	Renewable energy	NO05
		Climate change	NO06
To grow the revenue base of the municipality		Responsible consumption	NO07
To structure and manage the municipal administrative	Municipal KPA (MKPA)	Quality education	NO08
	Basic Service Delivery	Good health	NO09
To encourage the involvement of communities in the the promotion of open channels of communication	Local Economic Development	Gender equality	NO10
	Municipal Financial Viability and Transformation	Reduced inequalities	NO11
	Municipal Transformation and Organisational Development	Peace & justice	NO12
	Good Governance and Public Participation	Clean water & sanitation	NO13
		Innovation & infrastructure	NO14
		Partnerships for the achievement of the goals	NO15
IDP Pre-determined Objective (PR)	NDP Objectives (NDP)	Provincial Strategic Outcomes (PSO)	Code
Water	Economy and Employment	Creating opportunities for growth and jobs	PSO1
Sanitation	Economic Infrastructure	Enable a resilient, sustainable, quality and inclusive living environment	PSO2
Integrated Human Settlements	Environmental Sustainability and resilience	Improving education outcomes and opportunities for youth development	PSO3
Roads and Storm Water Management	Transforming Human Settlements	Increase wellness, safety and tackling social skills	PSO4
Electricity	Improving education, training and innovation	High speed broadband infrastructure	PSO5
Environmental Conservation	Health care for all	Embed good governance and integrated service delivery through partnerships and spatial alignment	PSO6
Disaster Management	Social protection		
Decent employment opportunities and job creation	Building safer Communities		
Youth development	Building a capable and development state		
Rural development	Fighting corruption		
Opportunities for women and people living with disability	National building and social cohesion		
HIV/Aids awareness			
Sound Financial Planning			
Institutional capacity building			
Ward committees System			
Responsive and accountable system of Local Government			

TABLES

NC084 !Kheis - Table B1 Consolidated Adjustments Budget Summary - 01/08/2022

Description	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
	Original Budget	Prior Adjusted	Accum Funds	Multi- year capital I	Unfore. Unavoid	Nat. or Prov. Govt	Other Adjusts	Total Adjusts	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands	A	1 A1	2 B	3 C	4 D	5 E	6 F	7 G	8 H		
Financial Performance											
Property rates	10,964	10,964	-	-	-	-	-	-	10,964	11,468	11,973
Service charges	16,855	16,855	-	-	-	-	-	-	16,855	17,630	18,406
Investment revenue	375	375	-	-	-	-	-	-	375	392	409
Transfers recognised - operational	42,717	42,717	-	-	-	-	-	-	42,717	41,432	43,157
Other own revenue	14,808	14,808	-	-	-	-	-	-	14,808	15,489	16,170
Total Revenue (excluding capital transfers and contributions)	85,719	85,719	-	-	-	-	-	-	85,719	86,412	90,116
Employee costs	39,700	39,700	-	-	-	-	(13)	(13)	39,687	41,512	43,339
Remuneration of councillors	5,007	5,007	-	-	-	-	-	-	5,007	5,253	5,457
Depreciation & asset impairment	21,591	21,591	-	-	-	-	-	-	21,591	20,812	23,038
Interest	-	-	-	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	2,363	2,313	-	-	-	-	200	200	2,513	2,629	2,745
Transfers and subsidies	35	35	-	-	-	-	-	-	35	37	39
Other expenditure	14,192	14,242	-	-	-	-	869	869	15,111	15,806	16,502
Total Expenditure	82,889	82,889	-	-	-	-	1,056	1,056	83,944	86,049	91,120
Surplus/(Deficit)	2,830	2,830	-	-	-	-	(1,056)	(1,056)	1,774	362	(1,004)
Transfers and subsidies - capital (monetary allocations)	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	2,830	2,830	-	-	-	-	(1,056)	(1,056)	1,774	362	(1,004)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	2,830	2,830	-	-	-	-	(1,056)	(1,056)	1,774	362	(1,004)
Capital expenditure & funds sources											
Capital expenditure	24,479	24,479	-	-	-	-	(2,500)	(2,500)	21,979	23,084	23,918
Transfers recognised - capital	21,979	21,979	-	-	-	-	-	-	21,979	23,084	23,918
Borrowing	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-	-	-
Total sources of capital funds	21,979	21,979	-	-	-	-	-	-	21,979	23,084	23,918
Financial position											
Total current assets	55,616	43,166	-	-	-	-	4,770	4,770	47,936	73,288	73,032
Total non current assets	334,112	346,612	-	-	-	-	(2,500)	(2,500)	344,112	329,045	14,396
Total current liabilities	145,587	145,637	-	-	-	-	3,326	3,326	148,963	120,359	88,433
Total non current liabilities	3,791	3,791	-	-	-	-	-	-	3,791	3,875	-
Community wealth/Equity	240,350	240,350	-	-	-	-	(1,056)	(1,056)	239,295	278,098	(1,004)
Cash flows											
Net cash from (used) operating	(3,353)	(3,353)	-	-	-	-	1,000	1,000	(2,353)	(10,275)	60,390
Net cash from (used) investing	(26,532)	(26,532)	-	-	-	-	2,500	2,500	(24,032)	(25,237)	(23,918)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	(29,268)	(29,268)	-	-	-	-	3,500	3,500	(25,768)	(34,895)	36,472
Cash backing/surplus reconciliation											
Cash and investments available	4,260	(8,240)	-	-	-	-	3,500	3,500	(4,740)	(1,555)	56,910
Application of cash and investments	119,605	119,655	-	-	-	-	16,402	16,402	136,057	106,708	88,404

Balance - surplus (shortfall)	(115,346)	(127,896)	-	-	-	-	(12,902)	(12,902)	(140,797)	(108,263)	(31,493)
Asset Management											
Asset register summary (WDV)	332,060	344,560	-	-	-	-	(2,500)	(2,500)	342,060	326,891	14,396
Depreciation	8,719	8,719	-	-	-	-	-	-	8,719	9,121	9,522
Renewal and Upgrading of Existing Assets	24,479	24,479	-	-	-	-	(2,500)	(2,500)	21,979	23,084	23,918
Repairs and Maintenance	747	747	-	-	-	-	130	130	877	917	958
Free services											
Cost of Free Basic Services provided	5,136	5,136	-	-	-	-	-	-	5,136	5,372	5,609
Revenue cost of free services provided	1,875	1,875	-	-	-	-	-	-	1,875	1,962	2,048
Households below minimum service level											
Water:	-	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-	-

NC084 IKheis - Table B4 Consolidated Adjustments Budget Financial Performance
(revenue and expenditure) - 01/08/2022

Description	Ref	Budget Year 2025/26									Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands	1	A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
Revenue												
Exchange Revenue												
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	7,181	7,181	-	-	-	-	-	-	7,181	7,511	7,841
Service charges - Waste	2	4,066	4,066	-	-	-	-	-	-	4,066	4,253	4,440
Water Management	2	4,066	4,066	-	-	-	-	-	-	4,066	4,253	4,440
Service charges - Waste Management	2	5,609	5,609	-	-	-	-	-	-	5,609	5,867	6,125
Sale of Goods and Rendering of Services		858	858	-	-	-	-	-	-	858	897	937
Agency services		-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		9,308	9,308	-	-	-	-	-	-	9,308	9,736	10,164
Interest earned from Current and Non Current Assets		375	375	-	-	-	-	-	-	375	392	409
Dividends		-	-	-	-	-	-	-	-	-	-	-
Rent on Land		23	23	-	-	-	-	-	-	23	24	25
Rental from Fixed Assets		1,999	1,999	-	-	-	-	-	-	1,999	2,091	2,183
Special Rating Levies		-	-	-	-	-	-	-	-	-	-	-
Licence and permits		475	475	-	-	-	-	-	-	475	497	519
Operational Revenue		497	497	-	-	-	-	-	-	497	520	543
Non-Exchange Revenue												
Property rates		10,964	10,964	-	-	-	-	-	-	10,964	11,468	11,973
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		42,717	42,717	-	-	-	-	-	-	42,717	41,432	43,157
Interest		1,649	1,649	-	-	-	-	-	-	1,649	1,724	1,800
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-

Other Gains		-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		85,719	85,719	-	-	-	-	-	-	85,719	86,412	90,116
Expenditure By Type	-											
Employee related costs		39,700	39,700	-	-	-	-	(13)	(13)	39,687	41,512	43,339
Remuneration of councillors		5,007	5,007	-	-	-	-	-	-	5,007	5,253	5,457
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-
Inventory consumed		2,363	2,313	-	-	-	-	200	200	2,513	2,629	2,745
Debt impairment		12,871	12,871	-	-	-	-	-	-	12,871	11,691	13,516
Depreciation and amortisation		8,719	8,719	-	-	-	-	-	-	8,719	9,121	9,522
Interest		-	-	-	-	-	-	-	-	-	-	-
Contracted services		3,452	3,452	-	-	-	-	476	476	3,928	4,109	4,290
Transfers and subsidies		35	35	-	-	-	-	-	-	35	37	39
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-	-	-
Operational costs		10,740	10,790	-	-	-	-	392	392	11,183	11,697	12,212
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		82,889	82,889	-	-	-	-	1,056	1,056	83,944	86,049	91,120
Surplus/(Deficit)		2,830	2,830	-	-	-	-	(1,056)	(1,056)	1,774	362	(1,004)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		2,830	2,830	-	-	-	-	(1,056)	(1,056)	1,774	362	(1,004)
Income Tax		-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		2,830	2,830	-	-	-	-	(1,056)	(1,056)	1,774	362	(1,004)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		2,830	2,830	-	-	-	-	(1,056)	(1,056)	1,774	362	(1,004)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		2,830	2,830	-	-	-	-	(1,056)	(1,056)	1,774	362	(1,004)

NC084 iKheis - Table B6 Consolidated Adjustments Budget Financial Position - 01/08/2022

Description	Ref	Budget Year 2025/26										Budget Year +1 2026/27	Budget Year +2 2027/28
		Original Budget A	Prior Adjusted 3 A1	Accum. Funds 4 B	Multi-year capital 5 C	Unfore. Unavoid. 6 D	Nat. or Prov. Govt 7 E	Other Adjusts. 8 F	Total Adjusts. 9 G	Adjusted Budget 10 H	Adjusted Budget	Adjusted Budget	
R thousands													
ASSETS													
Current assets													
Cash and cash equivalents		(14,354)	(26,854)	-	-	-	-	3,500	3,500	(23,354)	(21,062)	49,977	
Trade and other receivables from exchange transactions	1	32,255	32,255	-	-	-	-	-	-	32,255	53,420	17,722	
Receivables from non-exchange transactions	1	18,614	18,614	-	-	-	-	-	-	18,614	19,507	6,934	
Current portion of non-current receivables		1,014	1,014	-	-	-	-	-	-	1,014	1,064	57	
Inventory		(1,117)	(1,067)	-	-	-	-	1,300	1,300	233	244	(1,334)	
VAT		19,470	19,470	-	-	-	-	-	-	19,470	20,424	-	
Other current assets		(265)	(265)	-	-	-	-	(30)	(30)	(295)	(309)	(323)	
Total current assets		55,616	43,166	-	-	-	-	4,770	4,770	47,936	73,288	73,032	
Non current assets													
Investments		-	-	-	-	-	-	-	-	-	-	-	
Investment property		-	-	-	-	-	-	-	-	-	-	-	
Property, plant and equipment		332,060	344,560	-	-	-	-	(2,500)	(2,500)	342,060	326,891	14,396	
Biological assets		-	-	-	-	-	-	-	-	-	-	-	
Living and non-living resources	1	-	-	-	-	-	-	-	-	-	-	-	
Heritage assets		-	-	-	-	-	-	-	-	-	-	-	
Intangible assets		-	-	-	-	-	-	-	-	-	-	-	
Trade and other receivables from exchange transactions		2,053	2,053	-	-	-	-	-	-	2,053	2,153	-	
Non-current receivables from non-exchange transactions		-	-	-	-	-	-	-	-	-	-	-	
Other non-current assets		-	-	-	-	-	-	-	-	-	-	-	
Total non current assets		334,112	346,612	-	-	-	-	(2,500)	(2,500)	344,112	329,045	14,396	
TOTAL ASSETS		389,729	389,779	-	-	-	-	2,270	2,270	392,049	402,332	87,429	

LIABILITIES												
Current liabilities												
Bank overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Financial liabilities		(4,416)	(4,416)	-	-	-	-	-	(4,416)	(4,632)	-	-
Consumer deposits		128	128	-	-	-	-	-	128	135	-	-
Trade and other payables from exchange transactions		45,020	45,070	-	-	-	-	2,326	47,396	47,560	79,607	-
Trade and other payables from non-exchange transactions		33,612	33,612	-	-	-	-	1,000	34,612	5,278	8,826	-
Provisions		55,410	55,410	-	-	-	-	-	55,410	55,410	-	-
VAT		15,833	15,833	-	-	-	-	-	15,833	16,609	-	-
Other current liabilities		-	-	-	-	-	-	-	-	-	-	-
Total current liabilities		145,587	145,637	-	-	-	-	3,326	148,963	120,359	88,433	-
Non current liabilities												
Borrowing	1	1,716	1,716	-	-	-	-	-	1,716	1,800	-	-
Provisions	1	2,075	2,075	-	-	-	-	-	2,075	2,075	-	-
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		-	-	-	-	-	-	-	-	-	-	-
Total non current liabilities		3,791	3,791	-	-	-	-	-	3,791	3,875	-	-
TOTAL LIABILITIES		149,378	149,428	-	-	-	-	3,326	152,754	124,234	88,433	-
NET ASSETS	2	240,350	240,350	-	-	-	-	(1,056)	239,295	278,098	(1,004)	-
COMMUNITY WEALTH/EQUITY												
Accumulated Surplus/(Deficit)		240,350	240,350	-	-	-	-	(1,056)	239,295	278,098	(1,004)	-
Funds and Reserves		-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY		240,350	240,350	-	-	-	-	(1,056)	239,295	278,098	(1,004)	-

Revenue by Source and Expenditure by Type

Accrued monthly revenue summarised by source (Rates, Services, Interest, etc.) and expenditure by type (Employee Related Costs, Bulk Purchases, Other, etc.): Projected Revenue and Operating Expenditure Regulation 19(b) – NT SA30

NC084 !Kheis - Supporting Table SB14 Consolidated Adjustments Budget - monthly revenue and expenditure - 01/08/2022

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		Budget Year +1 2026/27 Adjusted Budget	Budget Year +2 2027/28 Adjusted Budget
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26 Adjusted Budget			
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget			
R thousands																	
Revenue By Source																	
Exchange Revenue																	
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - Water		345	320	325	304	323	341	320	598	598	598	598	2,509	7,181	7,511	7,841	7,841
Service charges - Waste Water Management		287	286	265	257	255	252	252	339	339	339	339	855	4,066	4,253	4,440	4,440
Service charges - Waste Management		411	408	380	362	361	360	360	467	467	467	467	1,097	5,609	5,867	6,125	6,125
Sale of Goods and Rendering of Services		30	34	26	31	36	19	21	71	71	71	71	376	858	897	937	937
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		666	673	681	681	694	701	707	776	776	776	776	1,403	9,308	9,736	10,164	10,164
Interest earned from Current and Non Current Assets		10	22	27	22	24	25	22	31	31	31	31	98	375	392	409	409
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		1	-	-	3	544	3	-	2	2	2	2	(536)	23	24	25	25
Rental from Fixed Assets		20	25	22	24	26	24	24	167	167	167	167	1,167	1,999	2,091	2,183	2,183
Licence and permits		5	5	5	7	5	3	-	40	40	40	40	286	475	497	519	519
Special rating areas		-	-	-	-	-	-	-	-	-	-	-	497	497	520	543	543
Operational Revenue		-	3	-	12	-	2	2	41	41	41	41	313	497	520	543	543
Non-Exchange Revenue																	
Property rates		5,925	1	(4)	(5)	(34)	1	1	914	914	914	914	1,425	10,964	11,468	11,973	11,973
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		15,674	3,000	-	550	-	11,725	-	3,560	3,560	3,560	3,560	(2,471)	42,717	41,432	43,157	43,157
Interest		0	0	0	0	0	0	0	137	137	137	137	1,098	1,649	1,724	1,800	1,800
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

NC084 !Kheis - Supporting Table SB19 Consolidated List of capital programmes and projects affected by Adjustments Budget - 01/08/2022

Municipal Vote/Capital project R thousand	Program/Project description	Project number	IDP Goal Code	Individually Approved Yes/No	Asset Class	Asset Sub-Class	GPS co-ordinates	Medium Term Revenue and Expenditure Framework					
								Budget Year 2025/26		Budget Year +1 2026/27		Budget Year +2 2027/28	
								Original Budget	Adjusted Budget	Original Budget	Adjusted Budget	Original Budget	Adjusted Budget
Parent municipality: List all capital programs/projects grouped by Municipal Vote			3	6	4	4	5						
Entities: List all capital programs/projects grouped by Municipal Entity													
Entity Name Project name													